Index

VOLUME 37 – 1977

Note: For ready reference, the 1977 Index is divided into three sections: Author, Title, and Features Indexes. The following code indicates the nature of entries:

A	Article
A/S	Symposium Article
A/M-s	Mini-symposium Article
BR	Book Review
CS	"Currents and Soundings"
DIPA	Developments in Public Administration
E	Editorial
PMF	Public Management Forum
Res	Developments in Research

Index of Authors

Almy, Timothy A., City Managers, Public Avoidance, and Revenue Sharing (A) 19

Bacchus, William I., Foreign Affairs Officials: Professionals without Professions? (A/S) 641

Baer, William C., Urban Planners: Doctors or Midwives? (A/S) 671

Balzer, Anthony J., Quotas and the San Francisco Police: A Sergeant's Dilemma (A) 276

Barrett, Robert A., Roger A. Davis and Mary L. Harty, Managers and Professors (A/S) 586

Beckett, Paul L., and Berton L. Lamb, Introductory Comment to *a Symposium* on Water Resources Management (A/S) 443

Beckman, Norman, Introduction to *a Symposium* on Policy Analysis in Government: Alternatives to "Muddling Through" (A/S) 221

———, Policy Analysis for the Congress (A/S) 237

Benest, Frank, One City's Commitment to a Comprehensive Human Services Delivery System: A Case History of Gardena, California (CS) 190

Berry, Marvin P., Water Management in Crisis (A/S) 472

Beyle, Thad L. (ed.), Book Notes and Notices 102, 207, 299, 434

——— (ed.), Book Reviews and Notes 89, 196, 294, 418, 544, 730

Birkhead, Guthrie S., William H. Lucy, and Dennis Gilbert, Equality in Local Service Distribution (A) 686

Boschken, Herman L., Public Control of Land Use: Are Existing Administrative Structures Appropriate? (A) 495

Bozeman, Barry, Epistemology and Future Studies: How Do We Know What We Can't Know? (BR) 544

Brereton, Thomas F., The Problems of Race and Sex in Public Agency Staffs (A/S) 604

Brown, David S., "Reforming" the Bureaucracy: Some Suggestions for the New President (A) 163

Browne, William P., Organizational Maintenance: The Internal Operation of Interest Groups (A) 48

Caiden, Gerald E., and Naomi J. Caiden, Administrative Corruption (Res) 301

Caiden, Naomi J., and Gerald E. Caiden, Administrative Corruption (Res) 301

Cayer, N. Joseph, Coping with Public Organizations (BR) 735

Chackerian, Richard, Environments for Self-Management Organizations (DIPA) 193

Clark, Anne, and Zelma Rivin, Administrative Models of Urban Homesteading (CS) 286

Cleveland, Harlan, The Diplomacy of Interdependence (CS) 80

Conway, Nicholas T., and Gregory L. Simay, The Energy Research and Development: A Partnership Between Federal and Local Government (CS) 711

Cupps, D. Stephen, Emerging Problems of Citizen Participation (A) 478

Dancy, Albert G., Department of Defense Research and Development Management (A/S) 347

Danziger, James N., Computers, Local Governments, and the Litany to EDP (A) 28

Davis, Roger A., Mary L. Harty and Robert A. Barrett, Managers and Professors (A/S) 586

Dean, Alan L., Re-establishing Confidence in Government (CS) 83

Doerksen, Harvey, Water, Politics, and Ideology: An Overview of Water Resources Management (A/S) 444

Donnelly, Bernard P., Cheap Shots and Costly Pay-Offs: A Plea for Purpose in Public Programs (CS) 181

Doss, C. Bradley, Jr., and William A. Jones, Jr., Contributions to the *Public Administration Review:* 1966-1975 (A) 270

Engelbert, Ernest A., The Findings and Implications of a Survey of Standards and Accreditation for Educational Programs in Public Administration (CS) 520

———, University Education for Public Policy Analysis (A/S) 228

Fritschler, A. Lee, and A. J. Mackelprang, Graduate Education in Public Affairs/Public Administration: Results of the 1975 Survey (A) 488

Fuller, Bascombe R., Willard B. Stouffer and Thomas J. Williams, Faculty/Practitioner Exchanges: Two Models in Texas (A/S) 599

Gibson, Frank K., and James E. Prather, The Failure of Social Programs (Res) 556

———, and Judith Mohr, Bridging the Gap: Innovations to Strengthening Academic/Practitioner Relationships (A/S) 612

Gilbert, Dennis, William H. Lucy, and Guthrie S. Birkhead, Equality in Local Service Distribution (A) 686

Gulick, Luther, Democracy and Administration Face the Future (CS) 706

Guyot, James F., How Do We Know Which Training Is Good Medicine for Managers? 698

Haider, Donald F., Zero Base; Federal Style (PMF) 400

Index

VOLUME 37 – 1977

Note: For ready reference, the 1977 Index is divided into three sections: Author, Title, and Features Indexes. The following code indicates the nature of entries:

A	Article
A/S	Symposium Article
A/M-s	Mini-symposium Article
BR	Book Review
CS	"Currents and Soundings"
DIPA	Developments in Public Administration
E	Editorial
PMF	Public Management Forum
Res	Developments in Research

Index of Authors

Almy, Timothy A., City Managers, Public Avoidance, and Revenue Sharing (A) 19

Bacchus, William I., Foreign Affairs Officials: Professionals without Professions? (A/S) 641

Baer, William C., Urban Planners: Doctors or Midwives? (A/S) 671

Balzer, Anthony J., Quotas and the San Francisco Police: A Sergeant's Dilemma (A) 276

Barrett, Robert A., Roger A. Davis and Mary L. Harty, Managers and Professors (A/S) 586

Beckett, Paul L., and Berton L. Lamb, Introductory Comment to *a Symposium* on Water Resources Management (A/S) 443

Beckman, Norman, Introduction to *a Symposium* on Policy Analysis in Government: Alternatives to "Muddling Through" (A/S) 221

———, Policy Analysis for the Congress (A/S) 237

Benest, Frank, One City's Commitment to a Comprehensive Human Services Delivery System: A Case History of Gardena, California (CS) 190

Berry, Marvin P., Water Management in Crisis (A/S) 472

Beyle, Thad L. (ed.), Book Notes and Notices 102, 207, 299, 434

——— (ed.), Book Reviews and Notes 89, 196, 294, 418, 544, 730

Birkhead, Guthrie S., William H. Lucy, and Dennis Gilbert, Equality in Local Service Distribution (A) 686

Boschken, Herman L., Public Control of Land Use: Are Existing Administrative Structures Appropriate? (A) 495

Bozeman, Barry, Epistemology and Future Studies: How Do We Know What We Can't Know? (BR) 544

Brereton, Thomas F., The Problems of Race and Sex in Public Agency Staffs (A/S) 604

Brown, David S., "Reforming" the Bureaucracy: Some Suggestions for the New President (A) 163

Browne, William P., Organizational Maintenance: The Internal Operation of Interest Groups (A) 48

Caiden, Gerald E., and Naomi J. Caiden, Administrative Corruption (Res) 301

Caiden, Naomi J., and Gerald E. Caiden, Administrative Corruption (Res) 301

Cayer, N. Joseph, Coping with Public Organizations (BR) 735

Chackerian, Richard, Environments for Self-Management Organizations (DIPA) 193

Clark, Anne, and Zelma Rivin, Administrative Models of Urban Homesteading (CS) 286

Cleveland, Harlan, The Diplomacy of Interdependence (CS) 80

Conway, Nicholas T., and Gregory L. Simay, The Energy Research and Development: A Partnership Between Federal and Local Government (CS) 711

Cupps, D. Stephen, Emerging Problems of Citizen Participation (A) 478

Dancy, Albert G., Department of Defense Research and Development Management (A/S) 347

Danziger, James N., Computers, Local Governments, and the Litany to EDP (A) 28

Davis, Roger A., Mary L. Harty and Robert A. Barrett, Managers and Professors (A/S) 586

Dean, Alan L., Re-establishing Confidence in Government (CS) 83

Doerksen, Harvey, Water, Politics, and Ideology: An Overview of Water Resources Management (A/S) 444

Donnelly, Bernard P., Cheap Shots and Costly Pay-Offs: A Plea for Purpose in Public Programs (CS) 181

Doss, C. Bradley, Jr., and William A. Jones, Jr., Contributions to the *Public Administration Review:* 1966-1975 (A) 270

Engelbert, Ernest A., The Findings and Implications of a Survey of Standards and Accreditation for Educational Programs in Public Administration (CS) 520

———, University Education for Public Policy Analysis (A/S) 228

Fritschler, A. Lee, and A. J. Mackelprang, Graduate Education in Public Affairs/Public Administration: Results of the 1975 Survey (A) 488

Fuller, Bascombe R., Willard B. Stouffer and Thomas J. Williams, Faculty/Practitioner Exchanges: Two Models in Texas (A/S) 599

Gibson, Frank K., and James E. Prather, The Failure of Social Programs (Res) 556

———, and Judith Mohr, Bridging the Gap: Innovations to Strengthening Academic/Practitioner Relationships (A/S) 612

Gilbert, Dennis, William H. Lucy, and Guthrie S. Birkhead, Equality in Local Service Distribution (A) 686

Gulick, Luther, Democracy and Administration Face the Future (CS) 706

Guyot, James F., How Do We Know Which Training Is Good Medicine for Managers? 698

Haider, Donald F., Zero Base; Federal Style (PMF) 400

Harader, William H., Whither Public Administration? (BR) 97
Hartle, Terry W., Public Policy and Higher Education (BR) 196
Harty, Mary L., Robert A. Barrett and Roger A. Davis, Managers and Professors (A/S) 586
Harvey, James C., Black Progress—And Reality (BR) 549
Holzer, Marc, The Demand for Productivity in the Municipal Civil Service (A/M-s) 505
Horowitz, Donald L., The Courts As Guardians of the Public Interest (A/S) 148
Husby, Michael S., John A. Rehfuss, Robert A. Weidaw and John W. Swain, A Stronger Relationship: The Illinois City Management Association and Northern Illinois University (A/S) 595

Ingram, Helen, and J. R. McCain, Federal Water Resources Management: The Administrative Setting (A/S) 448

Jefferies, Chris L., Public Administration and the Military (A/S) 321
Jensen, Dallin W., Some Legal Aspects of Water Resources Management (A/S) 456
Jones, William A., Jr., and C. Bradley Doss, Jr., Contributions to the *Public Administration Review:* 1966-1975 (A) 270

Kaplan, H. Roy, and Curt Tausky, Humanism in Organizations: A Critical Appraisal (A) 171
Kauffman, Kris G., and Alice Shorett, A Perspective on Public Involvement in Water Management Decision Making (A/S) 467
Korb, Lawrence J., The Budget Process in the Department of Defense, 1947-1977: The Strengths and Weaknesses of Three Systems (A/S) 334
Kraemer, Kenneth L., Local Government, Information Systems, and Technology Transfer: Evaluating Some Common Assertions About Computer Application Transfer (A) 368

Lamb, Berton L., and Paul L. Beckett, Introductory Comment to *a Symposium* on Water Resources Management (A/S) 443
Loveland, John, and Arthur Whately, Improving Public Administration School Effectiveness Through Upward Performance Evaluation (CS) 77
Lovrich, Nicholas P., Jr., and Harry P. Pachon, The Consolidation of Urban Public Services: A Focus on the Police (A) 38
Lucy, William H., Dennis Gilbert, and Guthrie S. Birkhead, Equality in Local Service Distribution (A) 686
Lyden, Fremont James, Citizen Participation in Budgeting (DIPA) 194

Mackelprang, A. J., and A. Lee Fritschler, Graduate Education in Public Affairs/Public Administration: Results of the 1975 Survey (A) 488
Marlin, John Tepper, City Affirmative Action Efforts (A/M-s) 508
Marton, Theresa, Richard Todd and Jonathan Raymond, An Approach to Planning Organizational Transition (PMF) 534
McCain, J. R., and Helen Ingram, Federal Water Resources Management: The Administrative Setting (A/S) 448
McIntyre, Douglas I., Merit Principles and Collective Bargaining: A Marriage or Divorce (CS) 186
Miles, Rufus E., Jr., Considerations for a President Bent on Reorganization (A) 155
Miller, Abraham H., On Terrorism (BR) 429
Miller, Lynn S., and Laurence Rutter, Introduction to *a Special Symposium* on Strengthening the Quality of Urban Management Education (A/S) 567
———, Two Years Later: Is Urban Management Education Stronger? (A/S) 624
Mohr, Judith, and Frank K. Gibson, Bridging the Gap: Innovations to Strengthening Academic/Practitioner Relationships (A/S) 612
Morrison, David E., Stress and the Public Administrator (PMF) 407
Mosher, Edith K., Educational Administration: An Ambiguous Profession (A/S) 651
Mosher, Frederick C., and Richard Stillman, Jr., Introduction to *a Symposium* on The Professions in Government (A/S) 631
Murin, William J., Urban Transportation Planning, Politics, and Policy Making (BR) 89
Mushkin, Selma J., Policy Analysis in State and Community (A/S) 245

Nagel, Stuart, and Marian Neef, What Is and What Should Be in University Policy Studies? (A) 383
Neef, Marian, and Stuart Nagel, What Is and What Should Be in University Policy Studies? (A) 383

Obuchowski, Carole Cassler, and David H. Rosenbloom, Public Personnel Examinations and the Constitution: Emergent Trends (A) 9
Orr, David, Environmentalism: The Second Wave (BR) 730
Orsborn, John F., Water Management and Technology: Technical Aspects of Stream Flow Allocation (A/S) 462
Pachon, Harry P., and Nicholas P. Lovrich, Jr., The Consolidation of Urban Public Services: A Focus on the Police (A) 38
Paglin, Max D., and Edgar Shor, Regulatory Agency Responses to the Development of Public Participation (A/S) 140
Pikarsky, Milton, The Challenge of Public Administration (CS) 396
Powell, Mel D., Recommendations for Strengthening Urban Management Education and ICMA/NASPAA Cooperation (A/S) 575
Prather, James E., and Frank K. Gibson, The Failure of Social Programs (Res) 556
Preston, Michael B., Minority Employment and Collective Bargaining in the Public Sector (A/M-s) 511
Pyhrr, Peter A., The Zero-Base Approach to Government Budgeting (A) 1

Raymond, Jonathan, Theresa Marton and Richard Todd, An Approach to Planning Organizational Transition (PMF) 534
Redburn, F. Stevens, On "Human Services Integration" (A) 264
Rehfuss, John A., Robert A. Weidaw, John W. Swain and Michael S. Husby, A Stronger Relationship: The Illinois City Management Association and Northern Illinois University (A/S) 595
———, Suburban Development and Governance (Res) 111

Renninger, John P., Staffing International Organizations: The Role of the International Civil Service Commission (CS) 391
Rich, Wilbur C., Civil Servants, Municipalities, and Courts (A/M-s) 517
———, Introduction to *a Mini-symposium* on the Municipal Civil Service Under Pressure (A/M-s) 505
Rivin, Zelma, and Anne Clark, Administrative Models of Urban Homesteading (CS) 286
Rosenbloom, David H., and Carole Cassler Obuchowski, Public Personnel Examinations and the Constitution: Emergent Trends (A) 9
Rosen, Terry L., Office of Citizen Response: The Denver Experience (CS) 528
Rose, Richard, Implementation and Evaporation: The Record of MBO (A) 64
Rutter, Laurence, and Lynn S. Miller, Introduction to *a Special Symposium* on Strengthening the Quality of Urban Management Education (A/S) 567
Salamon, Lester M., Urban Politics, Urban Policy, Case Studies, and Political Theory (BR) 418
Savas, E. S., An Empirical Study of Competition in Municipal Service Delivery (PMF) 717
Schick, Allen, Beyond Analysis (A/S) 258
———, Budget Gap (PMF) 533
Schuck, Peter H., Public Interest Groups and the Policy Process (A/S) 132
Schweitzer, Glenn E., The Rights of Federal Employees Named as Alleged Discriminatory Officials (A) 58
Shalala, Donna E., Stimulating the Exchange of Experience (A/S) 570
Shapek, Raymond A., Breaking Barriers: Urban Managers and Academics Working Together (A/S) 581
Shields, Beatrice G., and Alan Magazine, The Paperwork Forest: Can State and Local Governments Find a Way Out? (PMF) 725
Shor, Edgar, and Max D. Paglin, Regulatory Agency Responses to the Development of Public Participation (A/S) 140
———, Introductory Comments to *a Symposium* on Public Interest Representation and the Federal Agencies (A/S) 131
Shorett, Alice, and Kris G. Kauffman, A Perspective on Public Involvement in Water Management Decision Making (A/S) 467
Siedman, Eileen, Why Not *Qualitative* Analysis? (PMF) 415
Simay, Gregory L., and Nicholas T. Conway, The Energy Research and Development: A Partnership Between Federal and Local Government (CS) 711
Smith, Bruce L. R., The Non-Governmental Policy Analysis Organization (A/S) 253
Staats, Elmer, Career Planning and Development: Which Way Is Up? (CS) 73
Stanley, David T., Trying to Avoid Layoffs (A/M-s) 515
Stansbury, Paul, and Daniel K. Wanamaker, Riding the Circuit With the Kentucky Public Administration Specialist (CS) 290
Stauffenberger, Richard A., The Professionalization of Police: Efforts and Obstacles (A/S) 678
Steiner, Barry H., Policy Organization in American Security Affairs: An Assessment (A/S) 357
Stenberg, Carl W., What We Are Trying To Do (PMF) 400
Stillman, Richard, Jr., and Frederick C. Mosher, Introduction to *a Symposium* on The Professions in Government (A/S) 631
———, The City Manager: Professional Helping Hand, or Political Hired Hand? (A/S) 659
Stouffer, Willard B., Thomas J. Williams and Bascombe R. Fuller, Faculty/Practitioner Exchanges: Two Models in Texas (A/S) 599
Stromberg, Charles H., and Robert F. Wilcox, The Colorado Project: The Urban Manager as an Agent of Planned Change (A/S) 607
Swain, John W., Michael S. Husby, John A. Rehfuss and Robert A. Weidaw, A Stronger Relationship: The Illinois City Management Association and Northern Illinois University (A/S) 595
Tausky, Curt, and H. Roy Kaplan, Humanism in Organizations: A Critical Appraisal (A) 171
Taylor, Colonel William J., Jr., Military Professionals in Changing Times (A/S) 633
Tees, David W., Building Academic/Practitioner Partnerships in North Texas (A/S) 616
Thoeny, A. Robert, Promoting Academic/Practitioner Interaction: The Memphis Experience (A/S) 590
Todd, Richard, Jonathan Raymond and Theresa Marton, An Approach to Planning Organizational Transition (PMF) 534
Trager, Frank N., Introduction to *a Symposium* on National Security and Public Administration (A/S) 319
Ukeles, Jacob B., Policy Analysis: Myth or Reality? (A/S) 223
Vanderbilt, Dean H., Budgeting in Local Government: Where Are We Now? (PMF) 538
Vogler, David J., Congressional Change and Theoretical Frameworks (BR) 202
Wanamaker, Daniel K., and Paul Stansbury, Riding the Circuit with the Kentucky Public Administration Specialist (CS) 290
Weidaw, Robert A., John W. Swain, Michael S. Husby, and John A. Rehfuss, A Stronger Relationship: The Illinois City Management Association and Northern Illinois University (A/S) 595
Weidman, Donald R., Writing a Better RFP: Ten Hints for Obtaining More Successful Evaluation Studies (PMF) 714
Whately, Arthur, and John Loveland, Improving Public Administration School Effectiveness Through Upward Performance Evaluation (CS) 77
Wilcox, Robert F., and Charles Stromberg, The Colorado Project: The Urban Manager as an Agent of Planned Change (A/S) 607
Williams, David G., Improving Education for Local Management: Practitioner-University Cooperation in West Virginia (A/S) 620
Williams, Thomas J., Bascombe R. Fuller and Willard B. Stouffer, Faculty/Practitioner Exchanges: Two Models in Texas (A/S) 599
Yarwood, Dean L., An Elephant Is Not a Sometimes Thing! (BR) 294
Zody, Richard E., Academic/Practitioner Interchanges: Suggested Guidelines (A/S) 572

Index of Titles

Academic/Practitioner Interchanges: Suggested Guidelines, Richard E. Zody (A/S) 572
Administrative Corruption, Gerald E. Caiden and Naomi J. Caiden (Res) 301
Administrative Models of Urban Homesteading, Anne Clark and Zelma Rivin (CS) 286
Approach to Planning Organizational Transition, An, Richard Todd, Jonathan Raymond and Theresa Marton (PMF) 534
Beyond Analysis, Allen Schick (A/S) 258
Black Progress—And Reality, James C. Harvey (BR) 549
Book Notes and Notices, Thad L. Beyle (ed.) 102, 207, 299, 434
Book Reviews and Notes, Thad L. Beyle (ed.) 89, 196, 294, 418, 544, 730
Breaking Barriers: Urban Managers and Academics Working Together, Raymond A. Shapek (A/S) 581
Bridging the Gap: Innovations to Strengthening Academic/Practitioner Relationships, Frank K. Gibson and Judith Mohr (A/S) 612
Budget Gap, Allen Schick (PMF) 533
Budgeting in Local Government: Where Are We Now?, Dean H. Vanderbilt (PMF) 538
Budget Process in the Department of Defense, 1947-77: The Strengths and Weaknesses of Three Systems, The, Lawrence J. Korb (A/S) 334
Building Academic/Practitioner Partnerships In North Texas, David W. Tees (A/S) 616
Career Planning and Development: Which Way Is Up?, Elmer Staats (A) 73
Challenge of Public Administration, The, Milton Pikarsky (CS) 396
Cheap Shots and Costly Pay-Offs: A Plea for Purpose in Public Programs, Bernard P. Donnelly (CS) 181
Citizen Participation in Budgeting, Fremont James Lyden (DIPA) 194
City Affirmative Action Efforts, John Tepper Marlin (A/M-s) 508
City Manager: Professional Helping Hand, or Political Hired Hand? The, Richard J. Stillman II (A/S) 659
City Managers, Public Avoidance, and Revenue Sharing, Timothy A. Almy (A) 19
Civil Servants, Municipalities, and Courts, Wilbur C. Rich (A/M-s) 517
Colorado Project: The Urban Manager as an Agent of Planned Change, The, Robert F. Wilcox and Charles Stromberg (A/S) 607
Computers, Local Governments, and the Litany to EDP, James N. Danziger (A) 28
Congressional Change and Theoretical Frameworks, David J. Vogler (BR) 202
Coping with Public Organizations, N. Joseph Cayer (BR) 735
Considerations for a President Bent on Reorganization, Rufus E. Miles, Jr. (A) 155
Consolidation of Urban Public Services. A Focus on the Police, The, Harry P. Pachon and Nicholas P. Lovrich, Jr. (A) 38
Contributions to the *Public Administration Review*: 1966-1975, William A. Jones, Jr. and C. Bradley Doss, Jr. (A) 270
Courts as Guardians of the Public Interest, The, Donald L. Horowitz (A/S) 148
Demand for Productivity in the Municipal Civil Service, The, Marc Holzer (A/M-s) 505
Democracy and Administration Face the Future, Luther Gulick (CS) 706
Department of Defense Research and Development Management, Albert G. Dancy (A/S) 347
Diplomacy of Interdependence, The, Harlan Cleveland (CS) 80
Educational Administration: An Ambiguous Profession, Edith K. Mosher (A/S) 651
Elephant Is Not a Sometimes Thing!, An, Dean L. Yarwood (BR) 294
Emerging Problems of Citizen Participation, D. Stephen Cupps (A) 478
Empirical Study of Competition in Municipal Service Delivery, An, E. S. Savas (PMF) 717
Energy Research and Development: A Partnership Between Federal and Local Government, The, Nicholas T. Conway and Gregory L. Simay (CS) 711
Environmentalism: The Second Wave, David Orr (BR) 730
Environments for Self-Management Organizations, Richard Chackerian (DIPA) 193
Epistemology and Future Studies: How Do We Know What We Can't Know?, Barry Bozeman (BR) 544
Equality in Local Service Distribution, William H. Lucy, Dennis Gilbert, and Guthrie S. Birkhead (A) 686
Faculty/Practitioner Exchanges: Two Models in Texas, Willard B. Stouffer, Thomas J. Williams and Bascombe R. Fuller (A/S) 599
Failure of Social Problems, The, James E. Prather and Frank K. Gibson (Res) 556
Federal Water Resources Management: The Administrative Setting, Helen Ingram and J. R. McCain (A/S) 448
Findings and Implications of a Survey of Standards and Accreditation for Educational Programs in Public Administration, The, Ernest A. Engelbert (CS) 520
Foreign Affairs Officials: Professionals Without Professions? (A/S), Bacchus, William I. 641
Graduate Education in Public Affairs/Public Administration: Results of the 1975 Survey, A. Lee Fritschler and A. J. Mackelprang (A) 488
How Do We Know Which Training Is Good Medicine for Managers?, James F. Guyot (A) 698
Humanism in Organizations: A Critical Appraisal, H. Roy Kaplan and Curt Tausky (A) 171
Implementation and Evaporation: The Record of MBO, Richard Rose (A) 64
Improving Education for Local Management: Practitioner-University Cooperation in West Virginia, David G. Williams (A/S) 620
Improving Public Administration School Effectiveness Through Upward Performance Evaluation, John Loveland and Arthur Whately (CS) 77
Introduction to *a Mini-symposium* on The Municipal Civil Service Under Pressure, Wilbur C. Rich (A/M-s) 505

Introduction to *a Special Symposium* on Strengthening the Quality of Urban Management Education, Lynn S. Miller and Laurence Rutter (A/S) 567
Introduction to *a Symposium* on National Security and Public Administration, Frank N. Trager (A/S) 319
Introduction to *a Symposium* on Policy Analysis in Government: Alternatives to "Muddling Through," Norman Beckman (A/S) 221
Introduction to *a Symposium* on The Professions in Government, Frederick C. Mosher and Richard Stillman, Jr. (A/S) 631
Introductory Comment to *a Symposium* on Water Resources Management, Paul L. Beckett and Berton L. Lamb (A/S) 443
Introductory Comments to *a Symposium* on Public Interest Representation and the Federal Agencies, Edgar Short (A/S) 131
Local Government, Information Systems, and Technology Transfer: Evaluating Some Common Assertions About Computer Application Transfer, Kenneth L. Kraemer (A) 368
Managers and Professors, Roger A. Davis, Mary L. Harty and Robert A. Barrett (A/S) 586
Merit Principles and Collective Bargaining: A Marriage or Divorce, Douglas I. McIntyre (CS) 186
Military Professionals in Changing Times, Colonel William J. Taylor, Jr. (A/S) 633
Minority Employment and Collective Bargaining in the Public Sector, Michael B. Preston (A/M-s) 511
Non-Governmental Policy Analysis Organization, The, Bruce L. R. Smith (A/S) 253
Office of Citizen Response: The Denver Experience, Terry L. Rosen (CS) 528
One City's Commitment to a Comprehensive Human Services Delivery System: A Case History of Gardena, California, Frank Benest (CS) 190
On "Human Services Integration," F. Stevens Redburn (A) 264
On Terrorism, Abraham H. Miller (BR) 429
Organizational Maintenance: The Internal Operation of Interest Groups, William P. Browne (A) 48
Paperwork Forest: Can State and Local Governments Find a Way Out? The, Alan H. Magazine and Beatrice G. Shields (PMF) 725
Perspective on Public Involvement in Water Management Decision Making, A, Kris G. Kauffman and Alice Shorett (A/S) 467
Policy Analysis for the Congress, Norman Beckman (A/S) 237
Policy Analysis in State and Community, Selma J. Mushkin (A/S) 245
Policy Analysis: Myth or Reality?, Jacob B. Ukeles (A/S) 223
Policy Organizaiton in American Security Affairs: An Assessment, Barry H. Steiner (A/S) 357
Problems of Race and Sex in Public Agency Staffs, The, Thomas F. Brereton (A/S) 604
Professionalization of Police: Efforts and Obstacles, The, Richard A. Stauffenberger (A/S) 678
Promoting Academic/Practitioner Interaction: The Memphis Experience, A. Robert Thoeny (A/S) 590
Public Personnel Examinations and The Constitution: Emergent Trends, David H. Rosenbloom and Carole Cassier Obuchowski (A) 9
Public Administration and the Military, Chris L. Jefferies (A/S) 321
Public Control of Land Use: Are Existing Administrative Structures Appropriate?, Herman L. Boschken (A) 495
Public Interest Groups and the Policy Process, Peter H. Schuck (A/S) 132
Public Policy and Higher Education, Terry W. Hartle (BR) 196
Quotas and the San Francisco Police: A Sergeant's Dilemma, Anthony J. Balzer (A) 276
Recommendations for Strengthening Urban Management Education and ICMA/NASPAA Cooperation, Mel D. Powell (A/S) 575
Re-establishing Confidence in Government, Alan L. Dean (CS) 83
"Reforming" the Bureaucracy: Some Suggestings for the New President, David S. Brown (A) 163
Regulatory Agency Responses to the Development of Public Participation, Max D. Pagiin and Edgar Shor (A/S) 140
Riding the Circuit With the Kentucky Public Administration Specialist, Daniel K. Wanamaker and Paul Stansbury (CS) 290
Rights of Federal Employees Named as Alleged Discriminatory Officials, The, Glenn E. Schweitzer (A) 58
Trying to Avoid Layoffs, David T. Stanley (A/M-s) 515
Two Years Later: Is Urban Management Education Stronger?, Lynn S. Miller (A/S) 624
Some Legal Aspects of Water Resources Management, Dallin W. Jensen (A/S) 456
Staffing International Organizations: The Role of the International Civil Service Commission, John P. Renninger (CS) 391
Stimulating the Exchange of Experience, Donna E. Shalala (A/S) 570
Stress and the Public Administrator, David E. Morrison (PMF) 407
Stronger Relationship: The Illinois City Management Association and Northern Illinois University, A, Robert A. Weidaw, John W. Swain, Michael S. Husby and John A. Rehfuss (A/S) 595
Suburban Development and Governance, John Rehfuss (Res) 111
University Education for Public Policy Analysis, Ernest A. Engelbert (A/S) 228
Urban Planners: Doctors or Midwives? William C. Baer (A/S) 671
Urban Politics, Urban Policy, Case Studies, and Political Theory, Lester M. Salamon (BR) 418
Urban Transportation Planning, Politics, and Policy Making, William J. Murin (BR) 89
Water Management and Technology: Technical Aspects of Stream Flow Allocation, John F. Orsborn (A/S) 462
Water Management in Crisis, Marvin P. Berry (A/S) 472
Water, Politics, and Ideology: An Overview of Water Resources Management, Harvey Doerksen (A/S) 444
What Is and What Should Be in University Policy Studies?, Stuart Nagel and Marian Neef (A) 383
What We Are Trying To Do, Carl W. Stenberg (PMF) 400
Whither Public Administration?, William H. Harader (BR) 97

Why Not *Qualitative* Analysis;, Eileen Siedman (PMF) 415
Writing a Better RFP: Ten Hints for Obtaining More Successful Evaluation Studies, Donald R. Weidman (PMF) 714
Zero-Base Approach to Government Budgeting, The, Peter A. Pyhrr (A) 1
Zero Base; Federal Style, Donald F. Haider (PMF) 400

Index of Features

Books Reviewed

Alexander, Yohan (ed.), *International Terrorism: National, Regional, and Global Perspectives*, rev. by Abraham H. Miller 429
Arnstein, Sherry, and Alexander Christakis (eds.), *Perspectives on Technology Assessment*, rev. by Barry Bozeman 544
Bailey, Stephen K., *Education Interest Groups in the Nation's Capital*, rev. by Terry W. Hartle 196
Becker, Selwyn W., and Duncan Neuhauser, *The Efficient Organization*, rev. by Dean L. Yarwood 294
Bell, J. Bowyer, *Transnational Terror*, rev. by Abraham H. Miller 429
Berkley, George E., *The Craft of Public Administration*, rev. by William H. Harader 97
Black, Earl, *Southern Governors and Civil Rights*, rev. by James C. Harvey 549
Caldwell, Lynton R., Lynton R. Hayes, and Isabel M. MacWhirter, *Citizens and the Environment: Case Studies in Popular Action*, rev. by David Orr 730
Carnegie Foundation for the Advancement of Teaching, The, *More Than Survival: Prospects for Higher Education in a Period of Uncertainty*, rev. by Terry W. Hartle 196
Cole, Leonard A., *Blacks in Power: A Comparative Study of Black and White Elected Officials*, rev. by James C. Harvey 549
Conyers, James E., and Walter L. Wallace, *Black Elected Officials: A Study of Black Americans Holding Governmental Office*, rev. by James C. Harvey 549
Dickey, John W., *Metropolitan Transportation Planning*, rev. by William J. Murin 89
Dobson, Christopher, *Black Steptember: Its Short Violent History*, rev. by Abraham H. Miller 429
Falk, Richard, *A Study of Future Worlds*, rev. by Barry Bozeman 544
Ferejohn, John A., *Pork Barrel Politics: Rivers and Harbors Legislation, 1947-1968*, rev. by David J. Vogler 202
Fiorina, Morris P., *Representatives, Roll Calls, and Constituencies*, rev. by David J. Vogler 202
Gladieux, Lawrence E., and Thomas R. Wolanin, *Congress and the Colleges, The National Politics of Higher Education*, rev. by Terry W. Hartle 196
Hamer, Andrew Marshall, *The Selling of Rail Rapid Transit*, rev. by William J. Murin 89
Hawley, Willis D., and David Rogers (eds.), *Improving Urban Management*, rev. by N. Joseph Cayer 735
Henry, David D., *Challenges Past, Challenges Present: An Analysis of American Higher Education Since 1930*, rev. by Terry W. Hartle 196
Henry, Nicholas, *Public Administration and Public Affairs*, rev. by William H. Harader 97
Hilton, George W., *Federal Transit Subsidies: The Urban Mass Transportation Assistance Program*, rev. by William J. Murin 89
Hughes, John F., and Olive Mills (eds.), *Formulating Policy in Postsecondary Education, The Search for Alternatives*, rev. by Terry W. Hartle 196
Kaufman, Herbert, *Are Government Organizations Immortal?*, rev. by Dean L. Yarwood 294
Kilmann, Ralph, *Social Systems Design: Normative Theory and the MAPS Design Technology*, rev. by Barry Bozeman 544
King, Lauriston, *The Washington Lobbyists for Higher Education*, rev. by Terry W. Hartle 196
Levitan, Sar, et al., *Still a Dream: The Changing Status of Blacks Since 1960*, rev. by James C. Harvey 549
Linstone, Harold, and Murray Turoff (eds.), *The Delphi Method: Techniques and Applications*, rev. by Barry Bozeman 544
Liroff, Richard A., *A National Policy for the Environment: NEPA and Its Aftermath*, rev. by David Orr 730
Lutrin, Carl E., and Allen K. Settle, *American Public Administration: Concepts and Cases*, rev. by William H. Harader 97
Mayhew, David R., *Congress: The Electoral Connection*, rev. by David J. Vogler 202
Oppenheimer, Bruce Ian, *Oil and the Congressional Process*, rev. by David J. Vogler 202
Perry, Robert T., *Black Legislators*, rev. by James C. Harvey 549
Quarles, John, *Cleaning Up America: An Insider's View of the Environmental Protection Agency*, rev. by David Orr 730
Ralph Nader Congress, The, *The Environment Committees: A Study of the House and Senate Interior, Agriculture, and Science Committees*, rev. by David Orr 730
Richardson, Ivan L., and Sidney Baldwin, *Public Administration: Government in Action*, rev. by William H. Harader 97
Rothman, Jack, John L. Erlich, and Joseph G. Teresa, *Promoting Innovation and Change in Organizations and Communities–A Planning Manual*, rev. by N. Joseph Cayer 735
Rourke, Francis E., *Bureaucracy, Politics, and Public Policy*, rev. by N. Joseph Cayer 735
Rustin, Bayard, *Strategies for Freedom: Changing Patterns of Black Protest*, rev. by James C. Harvey 549
Schuman, David, *Bureaucracies, Organizations, and Administration–A Political Primer*, rev. by N. Joseph Cayer 735
Smerk, George M., *Urban Mass Transportation: A Dozen Years of Federal Policy*, rev. by William J. Murin 89

Tate, Will D., *The New Black Urban Elites*, rev. by James C. Harvey 549
Thompson, Victor A., *Bureaucracy and the Modern World*, rev. by N. Joseph Cayer 735
———, *Without Sympathy or Enthusiasm: The Problem of Administrative Compassion*, rev. by Dean L. Yarwood 294
White, Michael J., *Management Science in Federal Agencies*, rev. by Dean L. Yarwood 294
Wirt, Frederick M., *Power in the City: Decision Making in San Francisco*, rev. by Lester M. Salamon 418
Wolfinger, Raymond E., *The Politics of Progress*, rev. by Lester M. Salamon 418
Zwerling, Stephen, *Mass Transit and the Politics of Technology, A Study of BART and the San Francisco Bay Area*, rev. by William J. Murin 89

Book Notes and Notices

American Politics and Public Policy . 102, 299, 434, 740
Agriculture. 740
Civil Liberties 740
Comparative 102, 300, 740
Congress 103, 740
Consumers 300
Court/Law Enforcement 741
Criminal Justice/Courts 103, 300
Critical Choices for Americans Series 207, 741
Decision Making and Management 103
Development 103
Economics 741
Education 207, 300, 741
Employment. 741
Energy/Environment 103, 434, 741
Foreign Affairs 208, 434, 742
Health 208, 434, 742
Housing 208, 300, 742
Human Services/Social Policy 104, 209
Labor Management 300
Law. 209, 435
Legislatures 209
Management 209, 435, 742
Manpower 210, 435
Media. 210, 299
Minorities 104, 210, 435, 742
National Security 210, 742
Natural Resources. 104
Organization Theory 104, 743
Personalities 105, 743
Planning, Land-Use, Growth Policy. 105, 743
Policy Analysis 743
Political Science. 211, 743
Population, Growth Policy. 743
Poverty. 211
Presidency, The 105, 211, 743
Productivity 105, 211
Public Administration 105, 211, 743
Public Opinion 211
Regulation. 212, 743
Science and Technology 105, 745
Social Services. 745
Sociology 105
State and Local Governments 106, 212, 745
Taxes and Public Finance 106, 743
Transportation 212
Urban. 212

Communications

Abcarian, Gilbert, and Michael Kirn, Professionalism and Public Administration: A Critique 121
Almy, Timothy, Concerns about City Managers and Revenue Sharing 311
Balzer, Anthony J., There's Got To Be a Better Way 566
Caldwell, Lynton K., Beyond the Scope of the Article 125
Campbell, Robert E., Concerns About City Managers and Revenue Sharing 310
Choi, Yearn H., A Different Interpretation 313
Edelstein, Charles D., A Reply to Dean Cramton–Judicial Lawmaking and Administration in the Leviathan State 218
Esman, Milton J., A Disappointing Symposium 312
Gallas, Geoff, Optimistic and Pessimistic Conclusions 125
Gallas, Nesta M., The Response 124
Geokas, Michael C., M.D., On Rights of Alleged Discriminatory Officials 740
Guyot, James, Data Don't Speak for Themselves: They Only Answer Questions 565
Hebert, F. Ted, True to the Spirit? 438
Hulpke, John F., and Donald A. Watne, The Authors Respond 220
Jones, William A., Jr., and C. Bradley Doss, Jr., Overstating the Point 566
Kaplan, H. Roy, and Curt Tausky, The Authors Respond 439
Lee, Mason E., On Administrative Integration 566
Matlack, William F., Errors in Methodology 219
McDaniel, Dale E., Quantitative vs. Qualitative 741
Portillo, Robert, Why Share the Pie? 566
Pyhrr, Peter A., A Reply from Mr. Pyhrr 438
Reed, B. J., Concerns about City Managers and Revenue Sharing 310
Rieck, Robert E., A Misinterpreted Theory 439
Schott, Richard L., Issues Worth Exploring 122
Schweitzer, Glenn E., More on the Public Interest 440
———, A Comment from the Author 740
Siedman, Eileen, A Difficult and Sophisticated Concept 742
Stillman, Richard, II, Need for a Shift Toward Public Administration Leadership 125
Taebel, D. A., and S. M. Wyman, Public Avoidance –The Great Inferential Leap 436
Thayer, Frederick, A Protest 124
Valla, F. Louis, Exercising Oversight over DOJ 124
———, Rebuilding Public Confidence in Government 437

Editorials, Announcements, Miscellany

Announcement: Manuscript-Proposal Solicitation 154
Announcement of New Feature: Public Management Forum 72
Bellone, Carl, A Merit System for Pro Football? 748
Gawthrop, Louis C., *Editorial*–A Brief Introduction (E) 441
1976 Public Administration Review Awards 293
Waldo, Dwight, About the *Review* (E) 127
, And in Conclusion . . . (E) 315